PROJECTS SUB (POLICY AND RESOURCES) COMMITTEE

Friday, 17 February 2017

Minutes of the meeting of the Projects Sub (Policy and Resources) Committee held at the Guildhall EC2 at 10.00 am

Present

Members:

Sir Michael Snyder (Chairman) Mark Boleat Keith Bottomley Deputy Roger Chadwick Marianne Fredericks Christopher Hayward Deputy Catherine McGuinness Deputy John Tomlinson James Tumbridge

Officers:

Officers:			
Peter Lisley	-	Town Clerk's Department	
Christopher Braithwaite	-	Town Clerk's Department	
Jennifer Ogunleye	-	Town Clerk's Department	
Arshi Zaman	-	Town Clerk's Department	
Giles French	-	Economic Development Office	
Emma Sawers	-	Economic Development Office	
Caroline AI-Beyerty	-	Chamberlain's Department	
Christopher Bell	-	Chamberlain's Department	
Sean Green	-	Chamberlain's Department	
Adrian Moody	-	Chamberlain's Department	
Kevin Mulcahy	-	Chamberlain's Department	
Paul Wilkinson	-	City Surveyor	
Chris Hartwell	-	City Surveyor's Department	
Simon Glynn	-	Department of the Built Environment	
Steve Presland	-	Department of the Built Environment	
lain Simmons	-	Department of the Built Environment	
Mike Kettle	-	Community and Children's	Services
		Department	
Mike Saunders	-	Community and Children's	Services
Iamia Pottona		Department	
Jamie Bottono	-	Open Spaces Department	
Jeremy Dagley	-	Open Spaces Department	
Martin Falder	-	Open Spaces Department	
Patrick Hegarty	-	Open Spaces Department	
Martin O'Regan	-	City of London Police	
Commander Richard Woolford	-	City of London Police	
Sue Williams	-	City of London Freemen's School	
Jonathan Poyner	-	Barbican Centre	
Jim Turner	-	Barbican Centre	

Hannah Bibbins - Guildhall School of Music and Drama

1. APOLOGIES

Apologies for absence were received from Jeremy Mayhew, Hugh Morris and Graham Packham.

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

Mark Boleat, Chris Hayward and Deputy Catherine McGuinness declared interests in relation to agenda items 33 and 34 as Board members of the City of London Academy Trust.

3. MINUTES

RESOLVED – That the public minutes and summary of the meeting held on 31 January 2017 are approved as an accurate record.

4. GATEWAY APPROVAL PROCESS

RESOLVED – That the Sub-Committee notes the Gateway Approval Process.

5. STRATEGIC ENGAGEMENT MANAGEMENT SYSTEM - GATEWAY 2 PROJECT PROPOSAL AND GATEWAY 3/4 OPTIONS APPRAISAL

The Sub-Committee received a report of the Town Clerk which proposed a Project to implement a strategic engagement management system, to allow the Corporation to manage relationships between Senior Members and key external stakeholders. The project sought to ensure more coordinated engagement at a strategic, senior, business and political level.

The Chairman explained that, following discussion at callover, the Town Clerk had agreed to withdraw this report and submit a further report to the Sub-Committee's next meeting, which would provide more certainty regarding the proposed costs of the project and its integration with other systems.

RESOLVED – That the Sub-Committee agrees that the report be withdrawn.

6. 22 BISHOPSGATE - GATEWAY 2 PROJECT PROPOSAL

The Sub-Committee considered a report of the Director of the Built Environment which proposed a project to design, develop and implement new public realm options around the new building at 22 Bishopsgate and in the wider vicinity of the site.

- a) agrees that the project proceed to the next Gateway on the Regular route; and
- b) approves the allocation of £100,000 from the S106 agreement to progress the project to the next gateway, as set in section 2 of the report.

7. SHOE LANE QUARTER PUBLIC REALM ENHANCEMENTS - PHASE 2 - GATEWAY 4 DETAILED OPTIONS APPRAISAL

The Sub-Committee considered a report of the Director of the Built Environment which sought approval of the preferred option for the proposed public realm, highway and security improvement works in the area around the London Development Project in the Shoe Lane Quarter, to enable the project to move to Gateway 5 and progress the detailed design.

RESOLVED – That the Sub-Committee:

- a) Approves the proposed public realm, highway and security improvements (as shown in Appendix 2 to the report) to be progressed to detailed design;
- b) Approves further investigation to reopen Shoe Lane north to northbound traffic;
- c) Approves the departures from standard for public realm elements;
- d) Authorises Officers to enter into any legal agreements required to progress the highway works as proposed, including entering into a Section 8 Agreement with TfL;
- e) Agrees an increase in budget of £555,872, to complete detailed design as shown in Appendix 4;
- f) Delegates authority for any adjustments between elements of the £1,021,872 required budget to the Director of the Built Environment, in conjunction with the Chamberlain's Head of Finance, provided the total approved budget of £1,021,872 is not exceeded; and
- g) Notes that public engagement on the proposals follows this report and the results will be reported at Gateway 5.

8. NEWGATE STREET/WARWICK LANE SAFETY IMPROVEMENTS -GATEWAY 4 OPTIONS APPRAISAL AND GATEWAY 5 AUTHORITY TO START WORK

The Sub-Committee considered a report of the Director of the Built Environment which sought approval to commence work with the preferred option of the Newgate Street/Warwick Lane Safety Improvements project. The preferred option was to introduce traffic signals at the Newgate Street/Warwick Lane junction to control all movements, including the introduction of pedestrian green/red man facilities throughout.

The Chairman commented that a key to the project's success would be the timing of the traffic signals, to ensure that the delay to vehicle traffic was minimised. The Chairman also welcomed the proposals to seek to re-introduce the right turn from Warwick Lane in future.

- a) Approves Option 4, subject to the project obtaining TfL scheme approval;
- b) Approves the procurement approach and the proposed way forward;
- c) Approves a budget allocation of £90,000 to be funded from LIP allocation for 2016/17;

d) Approves, subject to approval by the Planning and Transportation Committee, an additional £60,000 from the LIP grant for 2017/18 to be allocated to this project.

9. 11-19 MONUMENT STREET - GATEWAY 4 OPTIONS APPRAISAL AND GATEWAY 5 AUTHORITY TO START WORK

The Sub-Committee considered a report of the Director of the Built Environment which sought approval to commence work with the preferred option for the project to accommodate the development at 11-19 Monument Street. The preferred option was for functional changes to accommodate the development, as well as environmental enhancements in the project area, including the raising of the southern section of Fish Street Hill and relocation of parking, the re-surfacing of Pudding Lane, and the relocation or introduction of street furniture and trees.

A Member commented that it would be vital that the TfL hoarding at the top of Fish Street Hill was removed on time by TfL. A Member commented that Director of the Built Environment was seeking to expedite this.

RESOLVED – That the Sub-Committee approves:

- a) The implementation budget of £964,358, fully funded from the 11-19 Monument Street S278 and S106 Agreements and 20 Fenchurch Street S106 Agreement, including any interest and indexation accrued (as set out in Section 5 and Appendix 3 of the report);
- b) That the budgets be adjusted to reflect the tables in Appendix 1 of the report;
- c) Budget adjustments, if required, between work, staff costs and fees to facilitate the completion of the project, providing the overall budget is not exceeded; and
- d) The advertisement and implementation of the necessary traffic order changes required, subject to the outcome of the statutory consultation requirements.

10. ST ALPHAGE GARDENS ENHANCEMENT - GATEWAY 5 AUTHORITY TO START WORK

The Sub-Committee considered a report of the Director of the Built Environment which sought approval to commence works on the project to enhance St Alphage Gardens. The works include significantly improved access arrangements, including a new staircase into the lower gardens, extension of the raised churchyard into the public highway, new seating, lighting, soft landscaping and historic interpretation of the former Church of St Alphage.

The Chairman commented that the project should have sought alternatives to the use of the City Corporation's Highway Term Contractor (JB Riney), to ensure that the use of JB Riney was the most efficient and effective solution.

- Approves the commencement of the project to be delivered by the City's Highway Term Contractor in line with the outline programme as detailed in section 3 of the report;
- b) Approves the budget as set out in section 5 and Appendix 3 of the report;
- c) Approves that any underspend from the evaluation stage is to be spent on implementation.
- d) Delegates authority for any adjustments between elements of the budget to the Director of the Built Environment, in conjunction with the Chamberlain's Head of Finance, provided the total approved budget is not exceeded.

11. ST BOTOLPH, BISHOPSGATE - BALL COURT IMPROVEMENTS - ISSUE REPORT (GATEWAY 2)

The Sub-Committee considered a report of the Director of Open Spaces which sought approval for proposals to ensure the provision of dedicated time for the use of the ball court at St Botolph Bishopsgate by young people, as required by the Section 106 funding and the key objectives of the project.

A Member asked for confirmation that funding the post of youth worker was an appropriate use of the Section 106 funding. The Director of Open Spaces explained that the Comptroller and City Solicitor had been consulted and had confirmed that this was an appropriate use of the funding.

RESOLVED – That the Sub-Committee:

- a) approves the funding of the post of youth worker employed by the Church, at a maximum cost of £100,000 to be funded from the Heron Tower S106 agreement allocation for the Church of St Botolph without Bishopsgate.
- b) approves the spending of the balance of the Heron Tower S106 agreement allocation for the Church of St Botolph without Bishopsgate, including indexation, on improvements to the Churchyard as outlined in this report and estimated at £88,000.

12. **MIDDLESEX STREET ESTATE, PETTICOAT TOWER - REPLACEMENT OF WINDOWS AND BALCONY DOORS - GATEWAY 3/4 OPTIONS APPRAISAL** The Sub-Committee considered a report of the Director of Community and Children's Services which sought approval for the preferred option for the project for the replacement of the windows and balcony doors to flats in Petticoat Tower on the Middlesex Street Estate.

- a) Notes the budget of £787,500.
- b) approves Option 2 to replace the existing windows and doors with an equivalent layout with double glazing for progress to procurement and to Gateway 5.
- c) Approves the £14,000 funding required for staff resources and specialist surveying and CDM services required to reach next Gateway, as detailed at section 21 of the Options Appraisal.

13. PETTICOAT TOWER STAIRWELL PANELS - GATEWAY 3/4 OPTIONS APPRAISAL

The Sub-Committee considered a report of the Director of Community and Children's Services which sought approval to develop the preferred option for the project to replace stairwell panels at Petticoat Tower. The preferred option was to install an aluminium-framed Glazed Curtain Wall System (a floor to ceiling glazed curtain wall system similar to surrounding buildings), which had been recommended by a number of suppliers.

RESOLVED – That the Sub-Committee:

- a) Notes the budget of £429,000
- b) Approves Option 3 to proceed to Procurement and Gateway 5.
- c) Approves funding of £35,839 as detailed at section 20 of the options appraisal, for:
 - £18,000 resources required to reach next gateway.
 - Retrospective approval of £13,354 associated with the installation of the scaffolding and debris netting under Health & Safety requirements.
 - The on-going costs for the hire of scaffolding up to Gateway 5.

14. CONCRETE TESTING & REPAIRS - BARBICAN ESTATE, GOLDEN LANE ESTATE & MIDDLESEX STREET ESTATE - GATEWAY 4 OPTIONS APPRAISAL

The Sub-Committee considered a report of the Director of Community and Children's Services which sought approval to develop the preferred option for the project of concrete testing and repairs at the Barbican Estate, Golden Lane Estate and Middlesex Street Estate. The preferred option was to establish a planned programme of repairs at a competitively tendered rate based on the testing results

The Chairman commented that the report only included one option to deliver the project. He agreed that there was no alternative but to conduct the concrete repairs and the potential style of the repairs was limited by the listed status of the building involved. He commented that he would, however, have expected to see a range of options regarding the manner in which the repairs could be delivered, to ensure that the option which was proposed was the most appropriate.

- a) Approves Option 1 to proceed to Procurement and Gateway 5.
- b) Notes the estimated total project budget of £2,275,000, of which £905,000 is designated for the Barbican Estate and £1,370,000 designated for Golden Lane and Middlesex Street Estates.
- c) Approves a budget of £18,400 to reach the next Gateway.
- d) Agrees that the project be transferred from the complex approval track to the regular approval track.

15. CITY OF LONDON POLICE MUSEUM - GATEWAY 7 OUTCOME REPORT

The Sub-Committee considered a report of the Town Clerk which provided information of the outcomes from the project to design and build a reimagined and modern City of London Police Museum.

A Member commented that the lesson learnt regarding the challenges in creating appropriate signage to the Museum was a key finding and commented that it was important that this was fed in to similar projects in future.

RESOLVED – That the project be closed.

16. PROJECT GOVERNANCE ARRANGEMENTS FOR TRANSPORTATION AND PUBLIC REALM PROJECTS

The Sub-Committee considered a joint report of the Chamberlain and the Director of the Built Environment which clarified how Members were given oversight and made funding allocation decisions from the various sources of external funding used to deliver infrastructure projects by the Transportation and Public Realm Division of the Department for the Built Environment.

A Member commented that it would be beneficial to include the cost thresholds for the various parts of the Projects Procedure within the report and Briefing Note, to ensure that this was clear to all readers of the report.

The Chairman asked for clarification regarding how the prioritisation and planning of projects would be communicated to the Projects Sub-Committee. The Director of the Built Environment explained that a report regarding the proposed projects would be submitted to the Sub-Committee on a six-monthly basis. The next instance of this report was due to be submitted to the Sub-Committee's May 2017 meeting.

The Chairman commented that he had previously identified some minor works projects within the Additional Works Programme for additional scrutiny, to ensure that the value for money approaches supported by the Sub-Committee were embedded into those works. The Chairman requested that he be provided with an update regarding these works.

RESOLVED – That the Sub-Committee notes the report and the governance arrangements outlined in the Briefing Note, circulated with the report, subject to the inclusion of information regarding the cost thresholds for the Projects Procedure.

17. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

There were no questions.

- 18. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT** There were no items of urgent business.
- 19. EXCLUSION OF THE PUBLIC

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following item(s) on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Item No.Paragraph No20-503

20. NON-PUBLIC MINUTES

The Sub-Committee approved the non-public minutes of the meeting held on 31 January 2017 as an accurate record.

21. MICROSOFT LICENSING RENEWAL AND OFFICE 365 IMPLEMENTATION - GATEWAY 3/4 OPTIONS APPRAISAL AND GATEWAY 5 AUTHORITY TO START WORK

The Sub-Committee considered and approved a report of the Chamberlain which sought approval to develop the preferred option and to commence works on the project to renew the Corporation's Licencing Agreement with Microsoft and implement Office 365.

22. IT TRANSFORMATION - WIDE AREA NETWORK (WAN) REPLACEMENT -GATEWAY 3/4 OPTIONS APPRAISAL AND GATEWAY 5 AUTHORITY

The Sub-Committee considered and delegated authority to the Town Clerk to approve a report of the Chamberlain which sought approval to develop the preferred option and commence works on the project to replace the Wide Area Network for the Corporation and Police.

23. IT TRANSFORMATION - JOINT NETWORK REFRESH PROGRAMME - ISSUE REPORT (GATEWAY 4/5)

The Sub-Committee considered and delegated authority to the Town Clerk to approve a report of the Chamberlain which sought additional funding for the Joint Network Refresh Programme.

24. POLICE ACCOMMODATION STRATEGY - GENERAL UPDATE SUMMARY

The Sub-Committee considered and approved a joint report of the City Surveyor, Chamberlain and Commissioner which provided an update regarding the Police Accommodation Strategy and sought delegated authority to determine matters in relation to this during the election recess period.

25. CUPOLA HOUSE, 209-212 TOTTENHAM COURT ROAD, LONDON WC1 -GATEWAY 2 PROJECT PROPOSAL

The Sub-Committee considered and approved a report of the City Surveyor which proposed a project to refurbish Cupola House, 209-212 Tottenham Court Road.

26. OLD SWAN STAIRS, SWAN LANE ESSENTIAL REPAIRS TO THE FLOOD DEFENCE WALL - GATEWAY 2 PROJECT PROPOSAL

The Sub-Committee considered and approved a report of the City Surveyor which proposed a project for essential repairs to the flood defence wall at Old Swan Stairs, Swan Lane.

27. TRIG LANE STAIRS AND CASTLE YARD WHARF ESSENTIAL REPAIRS TO THE FLOOD DEFENCE WALL - GATEWAY 2-4 PROJECT PROPOSAL AND OPTIONS APPRAISAL

The Sub-Committee considered and approved a report of the City Surveyor which proposed a project and sought approval to develop the preferred option for repairs to the flood defence wall at Trig Lane Stairs and Castle Yard Wharf.

28. RELOCATION OF CITY'S SALT STORE FROM SMITHFIELD MARKET -GATEWAY 2 PROJECT PROPOSAL

The Sub-Committee considered and delegated authority to the Town Clerk to approve a report of the City Surveyor which proposed a project to relocate the City's salt store from Smithfield Market.

29. ST LAWRENCE JEWRY - ISSUE REPORT (GATEWAY 2)

The Sub-Committee noted a report of the City Surveyor which provided an update on the St Lawrence Jewry project.

30. CITY OF LONDON FREEMEN'S SCHOOL - MAIN HOUSE (2008 MASTERPLAN) GATEWAY 4 DETAILED DESIGN AND 2016 MASTERPLAN GATEWAY 3 OPTIONS OUTLINE - REQUESTS FOR DELEGATED AUTHORITY

The Sub-Committee considered and approved a report of the Headmaster, City of London Freemen's School which sought delegated authority to the Town Clerk to approve the development of the preferred option for the Freemen's School Main House (2008 Masterplan) project and to develop options for the 2016 Masterplan.

31. 123/124 NEW BOND STREET - REDEVELOPMENT BEHIND RETAINED FAÇADE - CITY'S ESTATE - GATEWAY 4C DETAILED DESIGN

The Sub-Committee considered and approved a report of the City Surveyor which sought approval to develop the preferred option for the project for the redevelopment of the 123/124 New Bond Street.

32. CITY OF LONDON SCHOOL FOR GIRLS REFURBISHMENT PROGRAMME - ISSUE REPORT (PHASE 1: GATEWAY 6; AND PHASE 2: GATEWAY 4) The Sub-Committee considered and approved a report of the Headteacher of the City of London School for Girls which provided an update regarding Phase 1 of the project for the refurbishment of the City of London School for Girls and sought approval for the preferred option for Phase 2 of the project.

33. CITY OF LONDON PRIMARY ACADEMY SOUTHWARK - REQUEST FOR DELEGATED AUTHORITY (GATEWAY 4 ISSUE REPORT) The Sub-Committee considered and approved a joint report of the City Surveyor and Director of Community and Children's Services which sought delegated authority for the Town Clerk to approve an Issue report in relation to the City of London Primary Academy Southwark project.

34. PROVISION OF ADDITIONAL PRIMARY SCHOOL PLACES AND SOCIAL HOUSING ON THE FORMER RICHARD CLOUDESLEY SCHOOL SITE,

GOLDEN LANE, EC1 - REQUEST FOR DELEGATED AUTHORITY (GATEWAY 4C)

The Sub-Committee considered and approved a joint report of the City Surveyor and Director of Community and Children's Services which sought delegated authority for the Town Clerk to consider a Gateway 4c report regarding the project for the redevelopment of the former Richard Cloudesley School site on Golden Lane.

35. LORD MAYOR'S STATE COACH - REQUEST FOR DELEGATED AUTHORITY (GATEWAY 5 AUTHORITY TO START WORK)

The Sub-Committee considered and approved a report of the City Surveyor which sought delegated authority for the Town Clerk to consider a Gateway 5 report regarding the project for the renovation of the Lord Mayor's State Coach.

36. CITY OF LONDON SCHOOL SUMMER WORKS 2016 - REQUEST FOR DELEGATED AUTHORITY (GATEWAY 6)

The Sub-Committee considered and approved a report of the City Surveyor which sought delegated authority to the Town Clerk to consider an issue report in relation to the City of London School Summer Works project.

37. BRIDGE MASTER'S HOUSE - ISSUE REPORT (GATEWAY 5) -REMODELLING OF RETAIL UNITS - REQUEST FOR DELEGATED AUTHORITY

The Sub-Committee considered and approved a report of the City Surveyor which sought delegated authority to the Town Clerk to consider an Issue report regarding the Bridge Master's House – Phase 2 project.

38. JUBILEE RETREAT - VODAFONE / ORION HARRIERS RUNNING CLUB -CHANGE OF PROVIDER OF STAFF WELFARE FACILITIES - ISSUE REPORT (GATEWAY 3/4)

The Sub-Committee considered and approved a report of the Director of Open Spaces which sought approval for a change of provider for the staff welfare facilities at Jubilee Retreat.

39. SKATEBOARDING (ST. PAUL'S CHURCHYARD) - ISSUE REPORT

The Sub-Committee considered and approved a report of the Director of the Built Environment which sought approval to make permanent versions of the temporary furniture which had been installed to reduce skateboarding in the area surrounding St Paul's Cathedral.

40. TOWER BRIDGE - REPLACEMENT OF HEATING SYSTEM SERVING THE HIGH LEVEL WALKWAYS AND TOWERS - GATEWAY 3/4 OPTIONS APPRAISAL

The Sub-Committee considered a report of the Director of Open Spaces which set out the options and sought approval to develop the preferred option for the project to replace the heating system serving the high level walkways and towers at Tower Bridge.

41. COMMISSION A DESIGN TEAM TO PROGRESS DELIVERY OF 600+ UNITS ON HOUSING ESTATES - GATEWAY 2 PROJECT PROPOSAL

The Sub-Committee considered and approved a report of the Director of Community and Children's Services which proposed a Project to commission a design team to progress delivery of in excess of units on housing estates.

42. PROPOSED BARBICAN PODIUM WATERPROOFING, DRAINAGE AND LANDSCAPING WORKS - PHASE 2 - GATEWAY 2 PROJECT PROPOSAL

The Sub-Committee considered and approved a report of the Director of Community and Children's Services which proposed a project to undertake waterproofing, drainage and landscaping works to the podium level at the Barbican estate.

43. GOLDEN LANE COMMUNITY CENTRE AND ESTATE OFFICE SITUATED AT THE BASE OF GREAT ARTHUR HOUSE - GATEWAY 3/4 OPTIONS APPRAISAL

The Sub-Committee considered and approved a report of the Director of Community and Children's Services which set out the options and sought approval to develop the preferred option for the project to reconfigure and redevelop Golden Lane Community Centre and Estate Office situated at the base of Great Arthur House.

44. FIRE ALARM RENEWAL - SILK STREET AND JOHN HOSIER ANNEX -REQUEST FOR DELEGATED AUTHORITY (GATEWAY 3/4 OPTIONS APPRAISAL)

The Sub-Committee considered and approved a report of the Principal of the Guildhall School of Music and Drama which sought delegated authority to the Town Clerk to consider a report in relation to the project to renew the fire alarms at Silk Street and John Hosier Annex of the Guildhall School of Music and Drama.

45. GUILDHALL SCHOOL OF MUSIC AND DRAMA - RENEWAL GENERAL ELECTRICAL AND DIMMER INSTALLATION SILK STREET THEATRE -GATEWAY 5 AUTHORITY TO START WORK

The Sub-Committee considered and approved a report of the Principal of the Guildhall School of Music and Drama which sought approval to commence works on the project to renew the general electrical and dimmer installation at Silk Street Theatre.

46. BARBICAN CAMPUS PROGRAMME: AMBER AND RED PROJECTS

The Sub-Committee noted a report of the Managing Director of the Barbican Centre which provided an update of the projects which were being undertaken by the Barbican Centre.

47. **OPEN SPACES PROGRAMME - RED, AMBER, GREEN REPORT UPDATE** The Sub-Committee noted a report of the Director of Open Spaces which provided an update of the projects which were being undertaken by the Open Spaces Department.

48. TRANSPORTATION AND PUBLIC REALM PROGRAMME: AMBER AND RED PROJECTS

The Sub-Committee noted a report of the Director of the Built Environment which provided an update of the projects which were being undertaken as part of Transportation and Public Realm Programme.

49. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

There were no questions.

50. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

There were three items of urgent business.

The meeting closed at 11.45 am

Chairman

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